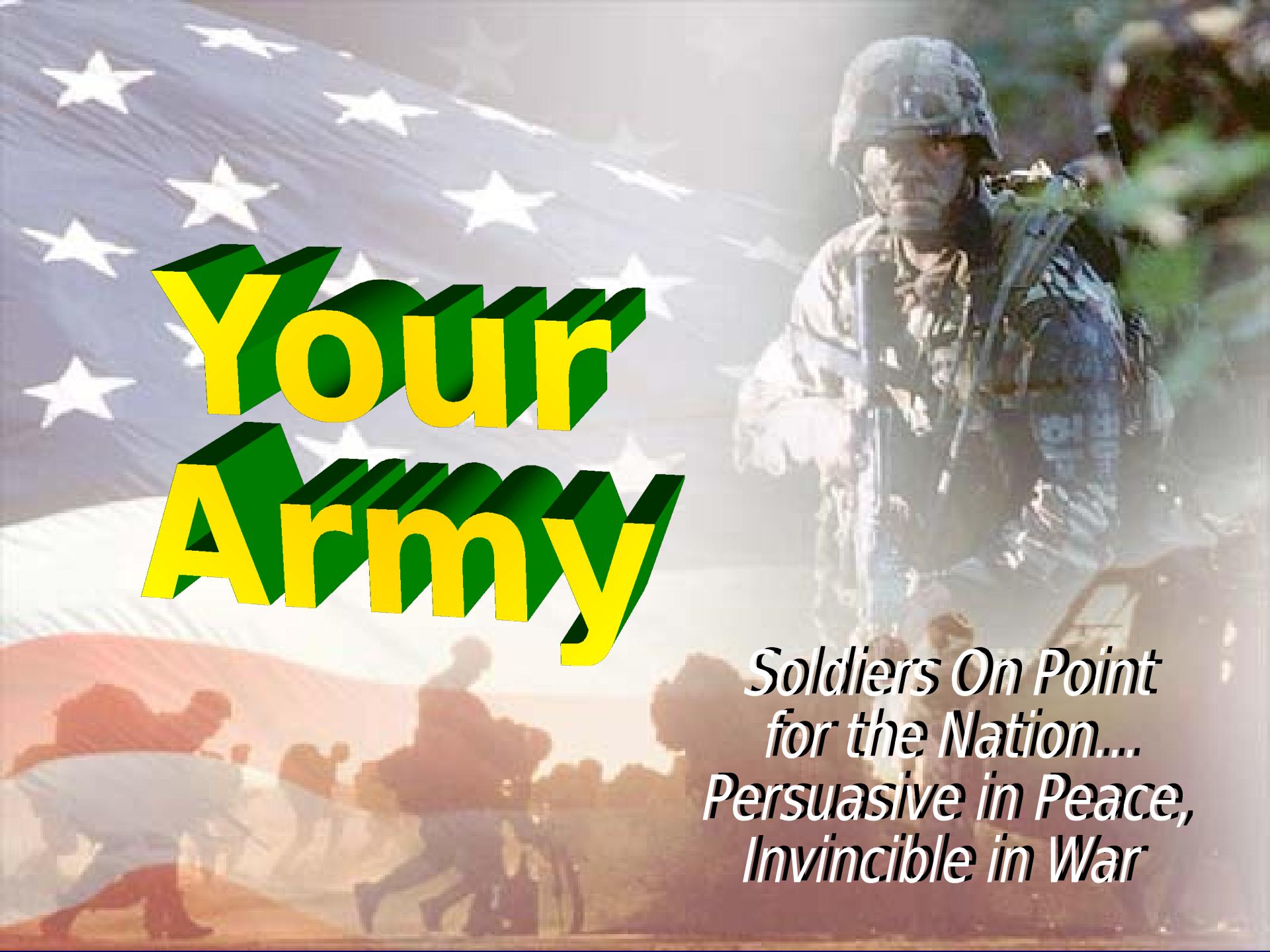


Your Army



*Soldiers On Point
for the Nation....
Persuasive in Peace,
Invincible in War*

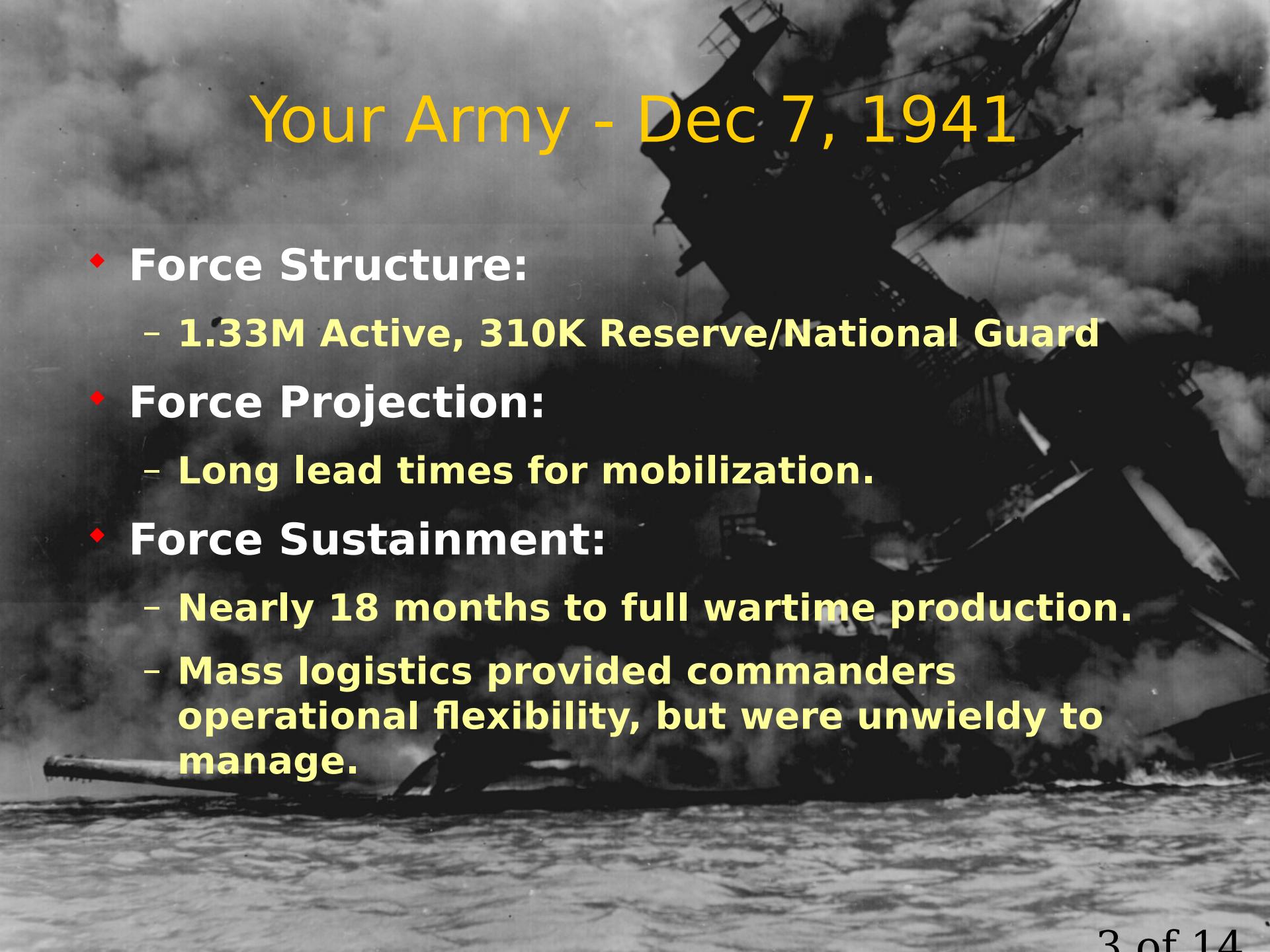
Your United States Army

- ◆ ***225 Years of Service and Leadership***
- ◆ ***8th Largest Army in the World***



- ◆ ***Composed of Active Army, Army National Guard, Army Reserve, and Department of the Army Civilians***
- ◆ ***\$70.8 billion budget submitted to Congress (Fiscal Year 2001)***

Your Army - Dec 7, 1941

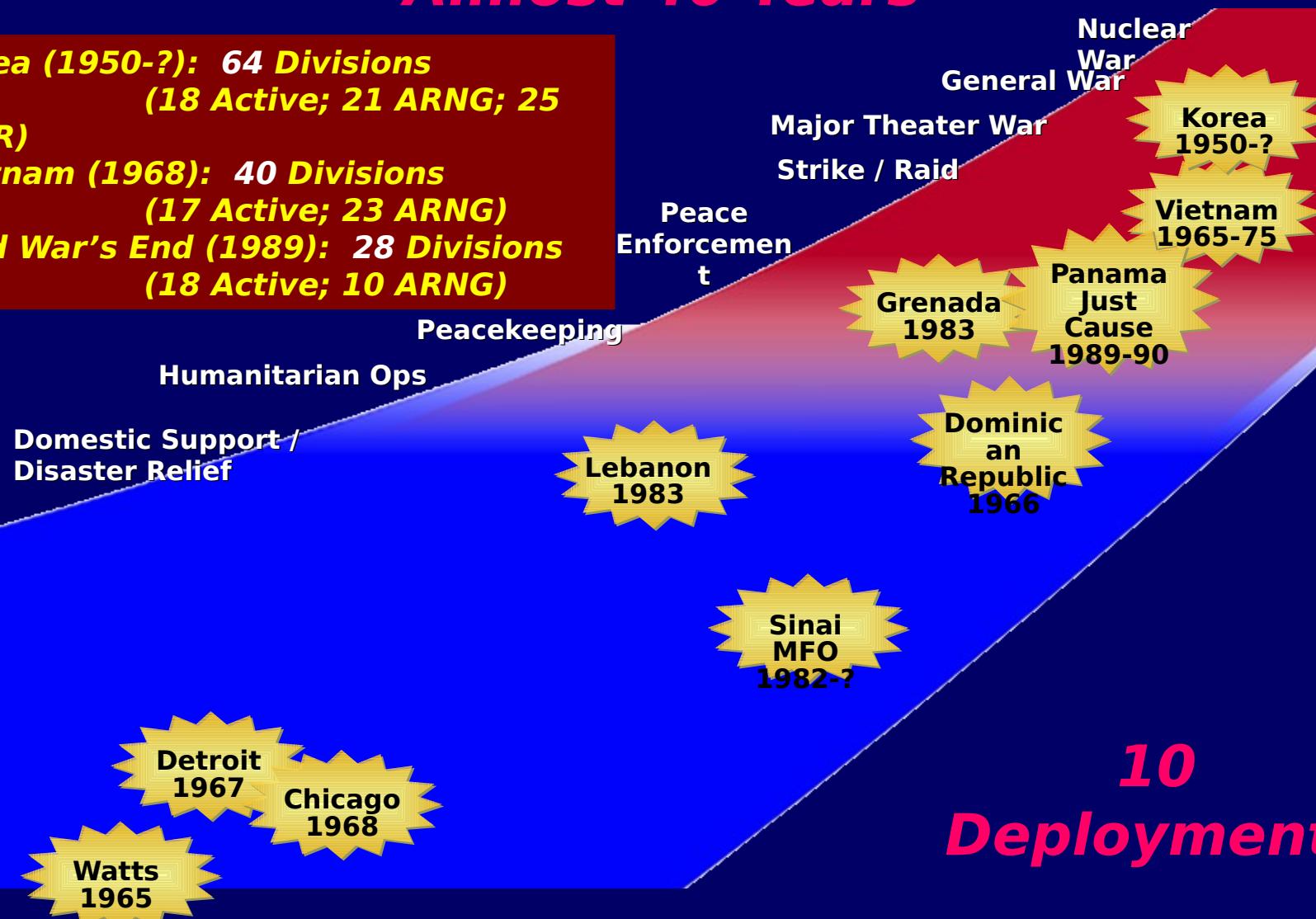


- ◆ **Force Structure:**
 - **1.33M Active, 310K Reserve/National Guard**
- ◆ **Force Projection:**
 - **Long lead times for mobilization.**
- ◆ **Force Sustainment:**
 - **Nearly 18 months to full wartime production.**
 - **Mass logistics provided commanders operational flexibility, but were unwieldy to manage.**

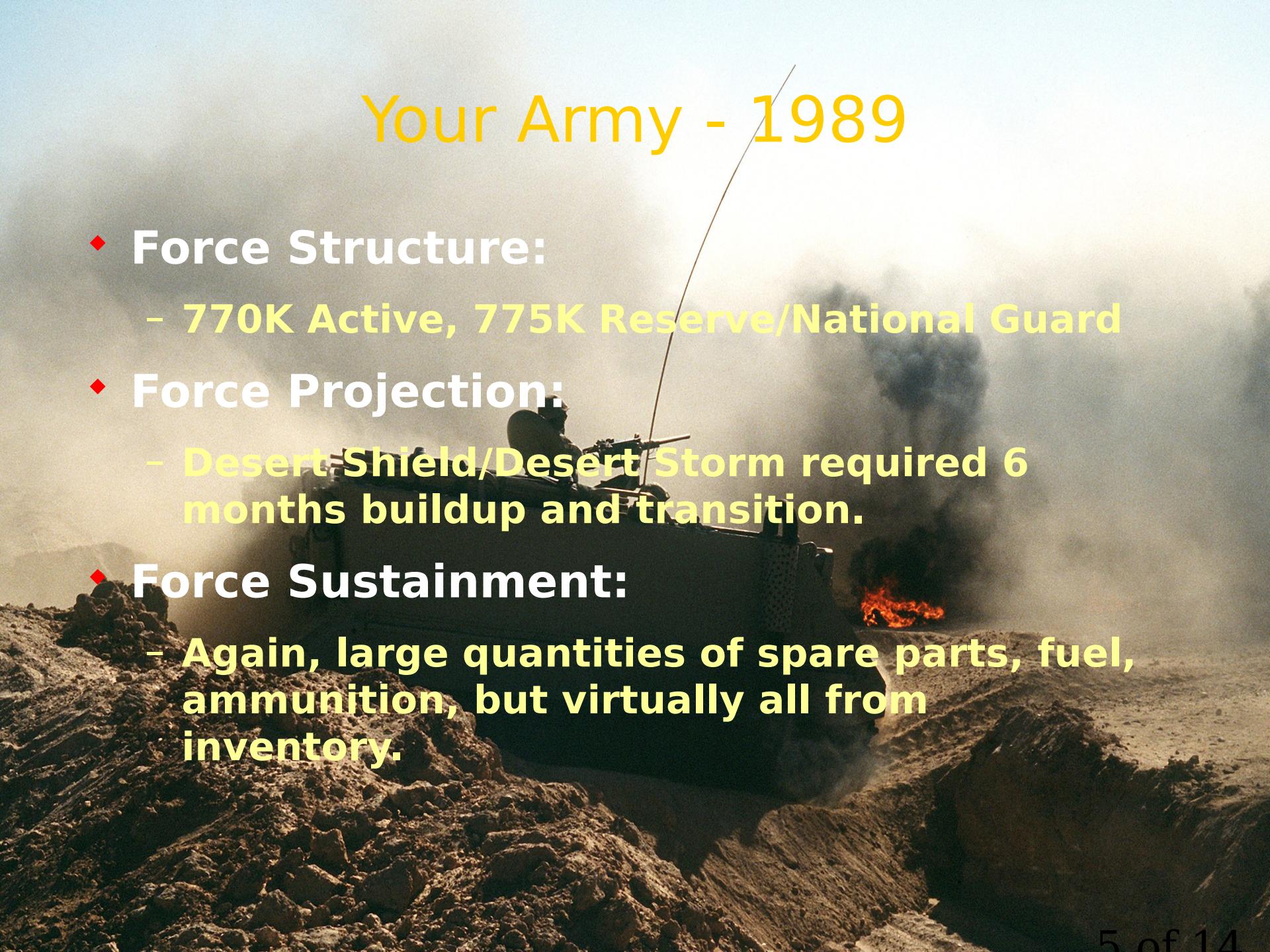
The Geostrategic Environment, 1950-1989

Almost 40 Years

**Korea (1950-?): 64 Divisions
(18 Active; 21 ARNG; 25 USAR)**
**Vietnam (1968): 40 Divisions
(17 Active; 23 ARNG)**
**Cold War's End (1989): 28 Divisions
(18 Active; 10 ARNG)**



Your Army - 1989



- ◆ Force Structure:
 - 770K Active, 775K Reserve/National Guard
- ◆ Force Projection:
 - Desert Shield/Desert Storm required 6 months buildup and transition.
- ◆ Force Sustainment:
 - Again, large quantities of spare parts, fuel, ammunition, but virtually all from inventory.

The Geostrategic Environment, 1989-2000

Only 11 Years

**Cold War's End (1989): 28 Divisions
(18 Active; 10 ARNG)**
**Today (2000): 18 Divisions
(10 Active; 8 ARNG)**

Peace Enforcement

Major Theater War
Strike / Raid

Nuclear War

General War

Kuwait
Desert Storm
1991

Panama
Just Cause
1989-90

Bosnia
1995-?

Sinai MFO
1982-?

Kosovo
1999-?

Kuwait
Vigilant Warrior
1994-?

Allied Force
1999

East Timor
1999-?

Assured
Response
1996

JTF Liberia
1992

Peacekeeping

Humanitarian Ops

Domestic Support /
Disaster Relief

Provide
Hope
1992-94

Provide
Comfort
1991-96

Strong
Support
1998-1999

Macedonia
1993-99

Haiti
1994-2000

Somalia
Restore Hope
1992-94

Rwanda
Support Hope
1994

Croatia
Provide Promise
1992

Hurricane
Andrew
1992

Midwest
Floods
1993

Hurricane
Iniki
1992

Western
U.S.
Fires 1994

Dakota Floods
1997

Taiwan Maneuver
1996

Desert Thunder
I and II
1998

Desert Fox
1998

Kuwait
Vigilant
Sentinel
1995

Saudi Arabia
Desert Shield
1990-91

Bangladesh
Sea Angel
May 1991

Deny
Flight
1993-95

Sharp
Guard
1993-96

35

*Deployments
and counting*

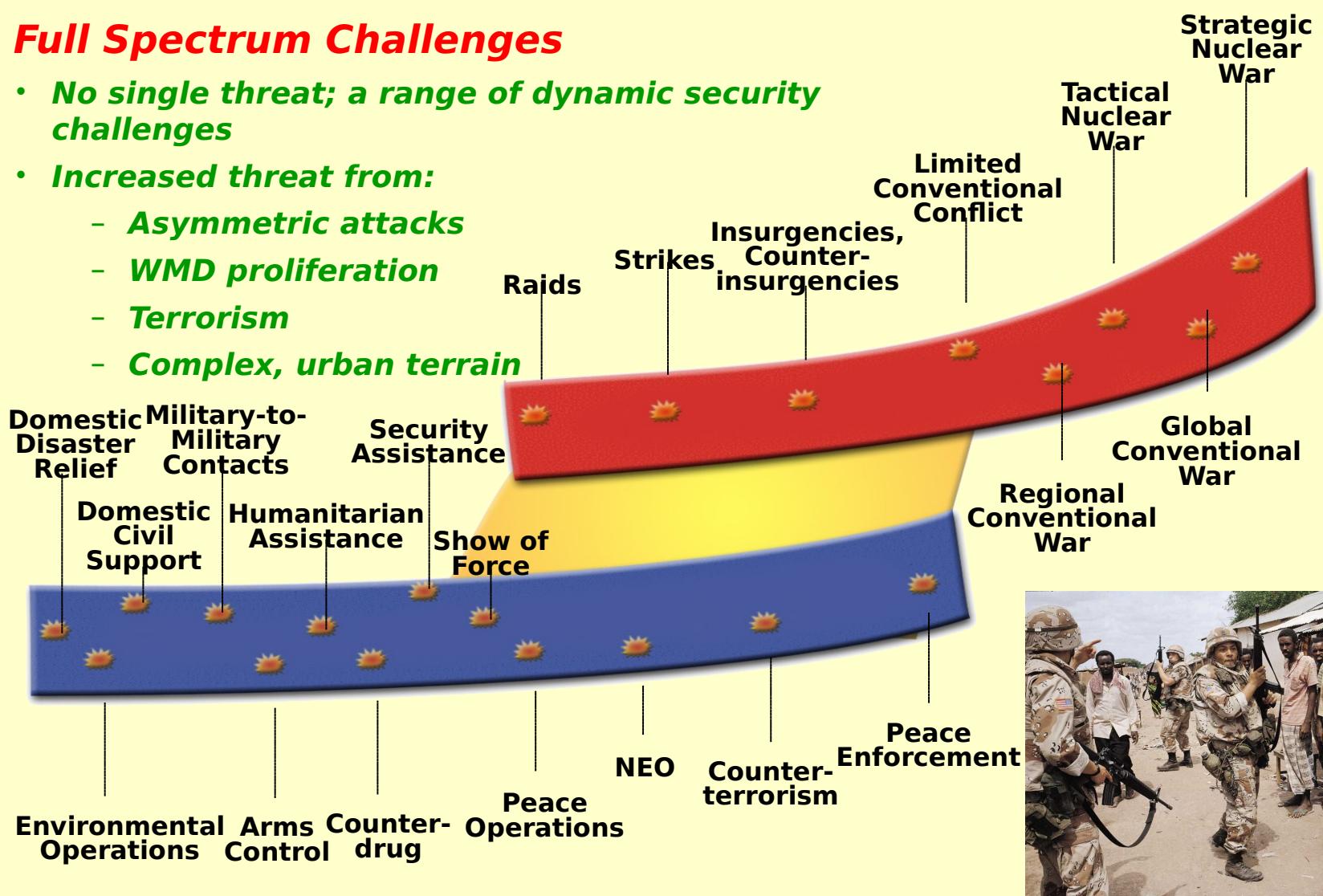
Your Army - 2000

- ♦ **Force Structure:**
 - **480K Active, 555K Reserve/National Guard**
- ♦ **Force Projection:**
 - **Prepositioned stocks, but still oriented toward heavy forces not readily deployable.**
- ♦ **Force Sustainment:**
 - **Relying on current inventories, replenish after the fight.**

21st Century Security Requirements

Full Spectrum Challenges

- *No single threat; a range of dynamic security challenges*
- *Increased threat from:*
 - *Asymmetric attacks*
 - *WMD proliferation*
 - *Terrorism*
 - *Complex, urban terrain*



Our Army Transformed

Yesterday

- Cold War Army
- Forward Deployed Strategy
- Very Focused Mission
- Threat-based
- 20th Century Technology
- Longer Planning Horizon

Today

Post-Cold War Army

- CONUS-based
- Power-Projection Strategy and Capabilities
- Broad Range of Missions
- Severely Constrained Resources
- Shorter Planning Horizon

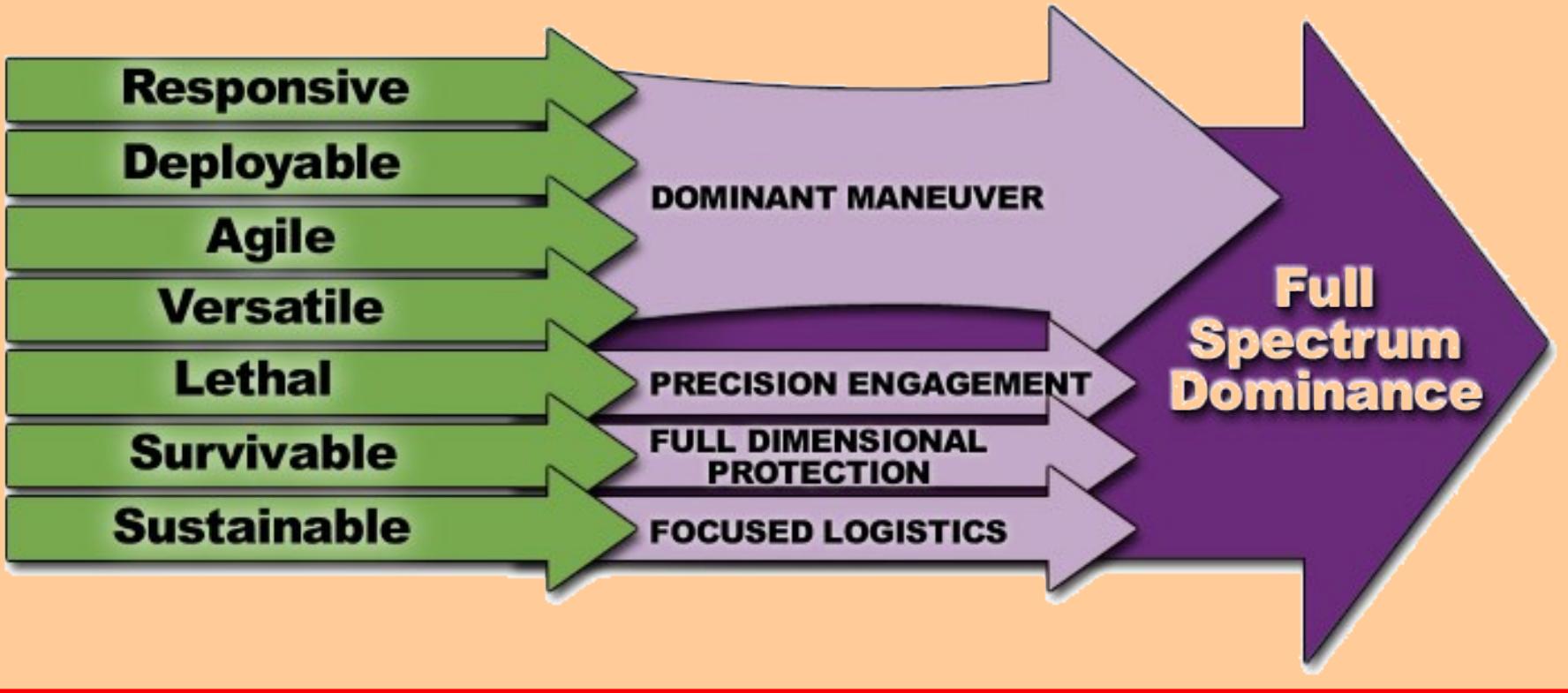
Tomorrow

Objective Force

- Flexible Engagement Strategy
- 21st Century Technology
- Knowledge- and Capabilities-Based
- Split-Based Operations
- Improved Lethality, Survivability, and Tempo
- Shared Situational Awareness
- Real-time Information

Remaining relevant in an ever-changing str

21st Century Relevancy

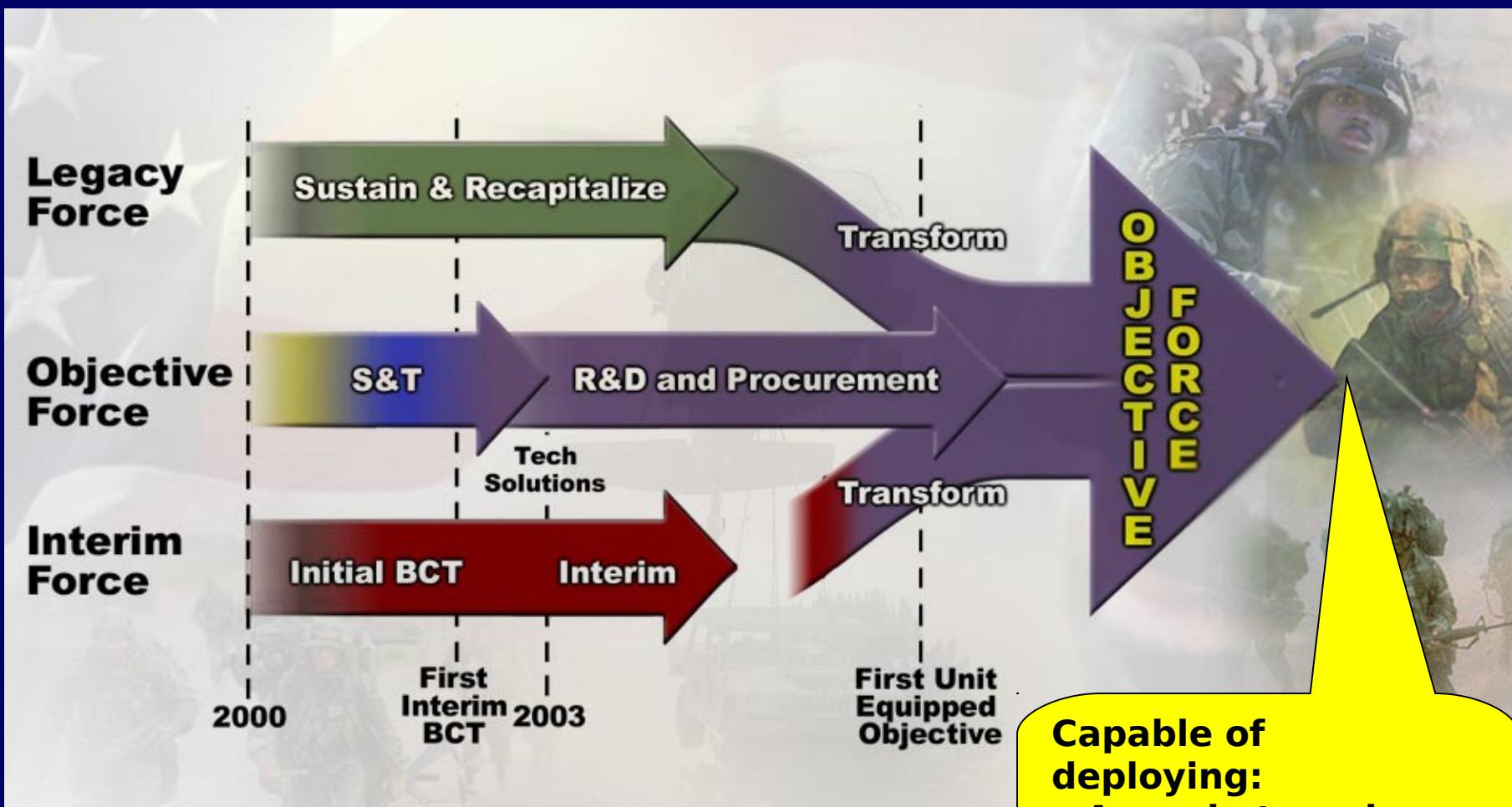


Transformation Objective -- A force strategically responsive and dominant at every point on the spectrum of operations.

Objective Force Characteristics

- ♦ **Responsive** - Forces on the ground, where they are needed, when they are needed, as part of a joint team
- ♦ **Deployable** - Strategic speed.
- ♦ **Agile** - The ability to transition seamlessly within or between operations.
- ♦ **Versatile** - Adaptive forces, formations, materiel solutions . . .
- ♦ **Lethal** - Overwhelming capability to win, dominate, and affect a potential adversary's cost-benefit analysis.
- ♦ **Survivable** - A full range of landpower options for the complete range of military operations.
- ♦ **Sustainable** - Endurance for the duration of any mission across the full range of military operations.

The Way Ahead



Capable of deploying:

- A combat ready brigade in 96 hours
- A division in 120 hours

• 5 divisions in 230 of 14

Meeting the Challenges

**Developing smaller, faster,
more reliable combat systems**



**Improving ammunition and armor for our
forces**

**Prepositioning supplies and
equipment**



**Improving air- and sealift
capabilities**

**Creating real-time logistics
systems**



Your Army

As long as people live on land -



... as long as they travel, build homes, draw resources, establish governments and practice their faiths on land -

... land forces will remain the strategically decisive element of U.S. National Security.

